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PROCESSING

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Q1 2018 Highlights

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Q1 Highlights 2018



- Revenue was 53,6 million DKK (2017/18: 61,5 million DKK)
- EBITDA was 2,5 million DKK before non-recurring items and fair value adjustment on investment properties (2017/18: 7,0 million DKK before non-recurring items and fair value adjustment on investment properties)



Performance 1st Quarter 2018

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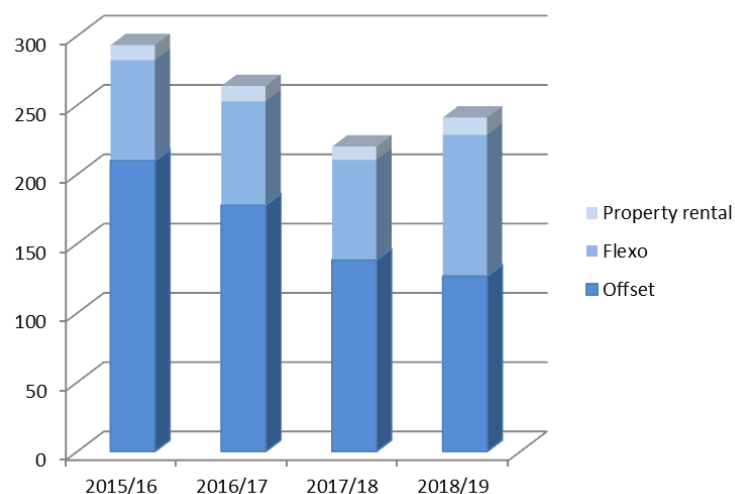
Annual financial statement

Profit and Loss Statement



DKK mill.	3 months 2018/19	3 months 2017/18	10 months 2017/18	12 months 2016/17	12 months 2015/16
Net sales	53,6	61,5	220,0	263,8	293,2
Gross profit	n/a	n/a	62,8	31,6	58,7
Operating profit/loss before non-recurring items (EBITDA)	2,5	7,0	26,0	15,3	10,2
Net gain/loss from financial items	n/a	n/a	-4,5	-7,9	-2,7
Pre-tax profit/loss (EBT)	n/a	n/a	13,7	-67,0	-9,0
Total profit/loss for the year	n/a	n/a	9,9	-61,0	-8,9

Q1 of 2018/19 produced a 8 MDKK lower revenue than Q1 of 2017/18 – however Offset revenue decreased 10+ MDKK, which totalled 53,6 MDKK in group revenue in Q1 2018/19



We are expecting a decrease of in the Offset segment during 2018/19 despite that the Offset market is stabilizing according to external reports.

We expect an increase in the Flexo segment, which in 2018/19 will consist of app. 45% of our Prepress revenue – compared to app. 35% in 2017/18

Annual financial statement

Balance Sheet



DKK mill.	3 months 2018/19	3 months 2017/18	10 months 2017/18	12 months 2016/17	12 months 2015/16
Assets					
Long-term assets	172,0	173,1	172,2	175,5	206,5
Current assets	100,6	90,4	106,7	93,0	122,4
Goodwill	0,0	0,0	0,0	0,0	11,8
Total assets	272,6	263,5	278,9	268,5	340,7
Liabilities					
Share Equity	91,0	77,8	92,2	75,5	134,5
Long-term liabilities	79,6	80,0	81,1	81,4	101,1
Current liabilities	102,0	105,7	105,6	111,6	105,1
Total liabilities	272,6	263,5	278,9	268,5	340,7

The balance sheet is affected by the lower sales in Q1 2018/19, which has led to higher than expected higher inventories (6+ MDKK) and trade receivables (4+ MDKK) – the later caused by extended payment terms.

This has created a high demand for use of credit facilities which have caused interest bearing debt to increase by 10+ MDKK.

Points in the turnaround plan - EBITDA

SALES

- Stop all rebates
- Increase sales prices on machines and spare parts
- Increase after market service (service contracts/extension of warranty)
- Revise discount structure for spare parts

SCM

- Minimize product portfolio
- Reduce material spend based on fewer items and higher quantities
- Sales and operations planning
- Sell obsolete stock items

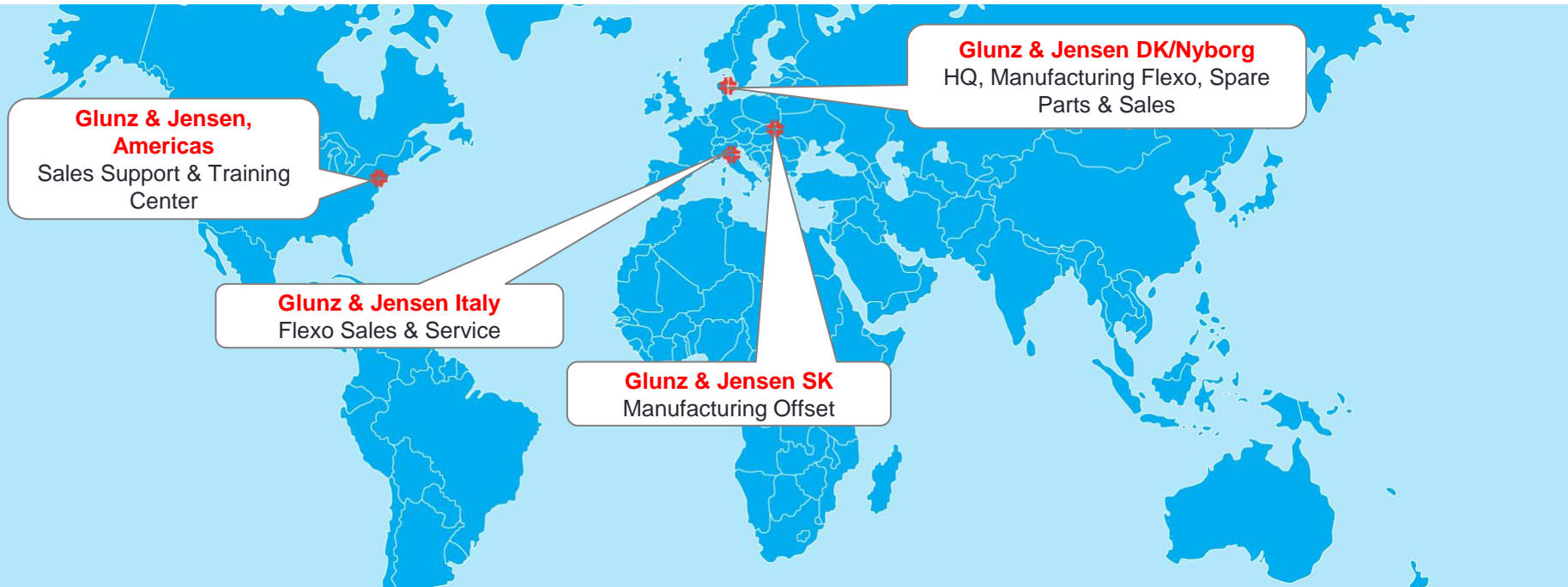
R&D

- Focus on developments that will bring sales short term first
- Stop all low profit/non focus projects
- Work on fewer projects ("play where the money is")
- Spend majority of resource's on value added/value engineering for 3 months

General

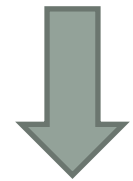
- Reduce the organisation to fit the above and define production footprint
- Change the reporting lines of the organisation
- Define positioning of headquarter in DK
- Reduce fix cost spending (Auditor, Global Industries etc.)

Glunz & Jensen locations





Change4Success



**Current/future
performance**

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Revised target for 2018/19

- EBITDA before non-recurring items at the level of DKK 24 mill. level
- WC increasing by maximum DKK 8 mill.
- Implement all major initiatives by 2018/19)

2018/19 Expectations

DKK mill.	12 months 2018/19	10 months 2017/18	12 months 2016/17	12 months 2015/16
Net sales	240	220,0	263,8	293,2
EBITDA *	24	26,0	15,3	10,2
EBITDA%*	10%	11,8%	5,8%	3,5%

*) Before non-recurring

Please also visit us at
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Questions

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